## Empir Group

## Eyeing a cleaner '19

- Serve and Apply drove sales growth in Q4
- Another year of double-digit growth ahead
- Anzena acquisition changes earnings composition

Q4: 6\% sales growth, but lower adj. EBIT than expected Empir closed its books for 2018 with total sales growth of 21\%. Sales in Q4 of SEK 74.4 m were in line with our expectations, implying growth of $6 \%$ y-o-y. Sales for Solve continued to decline, as we have highlighted before. However, the margin of $5.2 \%$ for the segment was encouraging to see, indicating a solid performance and margins for the majority of the individual units. Furthermore, Serve impressed with growth of $27 \% \mathrm{y}-0-\mathrm{y}$. The reported margin for the segment was hampered, however, by acquisition-related costs, which amounted to $6.5 \%$. Adjusting for these costs, Q4 EBIT for all three segments was more in line with expectations. Nevertheless, group-related costs were larger than expected, and led to adj. EBIT of SEK 2.1 m (SEK 4.0 m ABGSCe).

## Acquisition lifts group margins in '19e

Earlier in December, Empir acquired Anzena Consulting, which will be incorporated into its Serve segment. We estimate that the acquisition will add roughly SEK 35 m in sales in '19, and with margins in line with the segment as a whole. Empir should therefore experience another year with double-digit sales growth. Other than including the acquisition in our revised estimates, we lower Solve sales for the year, as we expect a further decline given restructuring of some units. We leave our underlying margins for the segments unchanged, but given the contribution from Anzena, we lift our group EBIT margin in '19e from 3\% to 4.2\%.

## Serve segment to change earnings composition

2018 was characterised by high sales growth but also by non-recurring costs. We argue that '19 should be a cleaner year for Empir and give it the opportunity to show a more stable underlying development for all segments. We furthermore believe that the acquisition of Anzena will give Empir greater earnings stability, also for making it less reliant on the larger Solve segment.

## Lead analyst: Victor Forssell

Stefan Knutsson

| SEKm | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9} \mathbf{e}$ | 2020e | 2021e |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales | 219 | 264 | 310 | 318 | 324 |
| EBITDA | 7 | 4 | 19 | 21 | 24 |
| EBITDA margin (\%) | 3.4 | 1.4 | 6.1 | 6.7 | 7.3 |
| EBIT adj | 2 | 6 | 13 | 15 | 18 |
| EBIT adj margin (\%) | 1.1 | 2.3 | 4.2 | 4.8 | 5.4 |
| Pretax profit | 5 | -1 | 13 | 15 | 17 |
| EPS rep | 1.38 | -0.44 | 2.53 | 2.68 | 2.67 |
| EPS adj | 0.60 | 1.55 | 2.53 | 2.68 | 2.67 |
| Sales growth (\%) | 39.8 | 20.7 | 17.5 | 2.3 | 2.1 |
| EPS growth (\%) | 190.6 | -132.0 | 671.8 | 5.6 | -0.4 |

## Company sponsored research

| Not rated |  |  |  |
| :---: | :---: | :---: | :---: |
| Estimate changes (\%) |  |  |  |
|  | 2019e | 2020e | 2021e |
| Sales | 11.7\% | 11.8\% | 0.0\% |
| EBIT (rep) | 55.0\% | 38.4\% | 0.0\% |
| EPS (rep) | 26.8\% | 9.8\% | 0.0\% |
| Source: ABG Sundal Collier |  |  |  |
| Share price (SEK) | 19/02/2019 |  | 18.0 |
| Information Technology, Sweden EMPIRb.ST/EMPIRB SS |  |  |  |
|  |  |  |  |


| MCap (SEKm) | 75 |
| :--- | ---: |
| MCap (EURm) | 7.2 |
| Net debt (EURm) | -2 |
|  |  |
| No. of shares (m) | 4.2 |
| Free float (\%) | 86.0 |
| Av. daily volume (k) | 0.7 |

Next event Q1 report: 15 May

## Performance



|  | 1 m | 3 m | 12 m |
| :--- | ---: | ---: | ---: |
| Absolute (\%) | -9.9 | -9.8 | -56.0 |
| OMX STH PI (\%) | 4.9 | 6.2 | 4.0 |

Source: FactSet

|  | 2019e | 2020e | 2021e |
| :--- | ---: | ---: | ---: |
| P/E (x) | 7.1 | 6.7 | 6.8 |
| P/E adj (x) | 7.1 | 6.7 | 6.8 |
| P/BVPS (x) | 0.52 | 0.49 | 0.47 |
| EV/EBITDA (x) | 4.1 | 3.5 | 2.9 |
| EV/EBIT adj (x) | 6.0 | 4.8 | 3.9 |
| EV/sales (x) | 0.25 | 0.23 | 0.21 |
| ROE adj (\%) | 8.3 | 8.2 | 7.7 |
| Dividend yield (\%) | 4.6 | 4.8 | 4.8 |
| FCF yield (\%) | 4.7 | 8.7 | 12.1 |
| Net IB debt/EBITDA | -1.2 | -1.3 | -1.4 |

## Opportunities

We believe that Empir will continue its acquisition intensive strategy, which will derive further growth. An intensification of acquisitions within the business segments Apply and Serve would give Empir the opportunity to strengthen its operating margins as the proportion of sales from the consultancy segment decreases.

Business area breakdown, sales 2018, SEKm


Source: ABG Sundal Collier, Company data
EPS estimate changes, 2019e, SEK


Source: ABG Sundal Collier, FactSet
Quarterly sales and adj. EBIT, SEKm


## Risks

In its strategy to grow by further acquisitions, Empir faces the underlying risk of integration issues, which could potentially delay the company from reaching its financial targets. Restructuring costs from acquisitions will be volatile on a quarterly basis and affect profitability shortterm.

Business area breakdown, EBIT 2018, SEKm


Source: ABG Sundal Collier, Company data
EPS estimate changes, 2020e, SEK


Source: ABG Sundal Collier, FactSet

## Company description

Empir Group, formerly MSC Group, is a group of a 20+ independent companies operating within IT. The group has a nationwide organization, strong local presence with independent offices that provide services ranging from system development to IT operations of server environments, workplaces and packaged application offers. Empir operates under three divisions£pv£ Apply, Serve and Solve, representing the whole life cycle from consultancy services (Solve), application offering (Apply) and support (Serve).

[^0]Sales in line, but lower margins stemming from higher group costs

| SEKm | Q4'17 | Q4'18 | Q4'18e | Diff vs. ABGSC |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 70.2 | 74.4 | 74.3 | 0\% |
| Opex | -62.8 | -75.5 | -69.6 | 8\% |
| Capitalized development costs | 1.1 | 2.9 | 0.7 | 309\% |
| EO items | 4.2 | -1.5 | 0.0 | - |
| Adj EBITDA | 4.6 | 3.6 | 5.5 | -35\% |
| D\&A | -0.7 | -1.5 | -1.5 | -3\% |
| Adj EBIT | 3.9 | 2.1 | 4.0 | -47\% |
| Net financials | -0.2 | -0.1 | 0.0 | - |
| PTP | 7.9 | 0.5 | 4.0 | -87\% |
| Taxes | -0.4 | -0.6 | 0.0 | - |
| NCl | 0.0 | -0.2 | -0.1 | - |
| Net profit (to shareholders) | 7.6 | 0.2 | 4.1 | -96\% |
| EPS | 0.11 | 0.04 | 1.00 | -96\% |
| DPS | 0.00 | 0.00 | 0.00 |  |
| Sales grow th q-o-q | 39.3\% | 32.9\% | 32.8\% |  |
| Sales grow th y-0-y | 60.0\% | 6.0\% | 5.9\% |  |
| Adj EBITDA margin | 6.6\% | 4.8\% | 7.4\% | -2.6pp |
| Adj EBTT margin | 5.5\% | 2.8\% | 5.4\% | -2.6pp |
| Division sales |  |  |  |  |
| Solve | 65.6 | 57.8 | 59.0 | -2.1\% |
| Serve | 8.1 | 10.3 | 8.2 | 25.8\% |
| Apply | 1.3 | 10.7 | 10.5 | 2.2\% |
| Group | 4.1 | 4.3 | 4.1 | 4.9\% |
| Division EBIT |  |  |  |  |
| Solve | -2.4 | 3.0 | 3.3 | -9\% |
| Serve | 0.5 | 0.7 | 1.2 | -46\% |
| Apply | -1.1 | -0.2 | -0.2 | -4\% |
| Group | -0.2 | -1.7 | -0.5 | 232\% |

Source: ABG Sundal Collier, company data

Forecast changes

| SEKm | Old forecast |  |  | New forecast |  |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019e | 2020e | 2021e | 2019e | 2020e | 2021e | 2019e | 2020e | 2021e |
| Net sales | 277.7 | 284.0 | 290.6 | 310.3 | 317.5 | 324.2 | 12\% | 12\% | - |
| Opex | -266.1 | -270.5 | -300.8 | -294.3 | -296.5 | -300.8 | 11\% | 10\% | - |
| Capitalized development costs | 0.0 | 0.0 | 0.0 | 3.0 | 0.0 | 0.0 | $n m f$ | - | - |
| EO items | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | - | - | - |
| Adj EBTTDA | 11.9 | 13.9 | 23.7 | 19.0 | 21.4 | 23.7 | 60\% | 54\% | - |
| D\&A | -3.6 | -2.8 | -6.1 | -6.0 | -6.1 | -6.1 | 67\% | 116\% | - |
| Adj EBIT | 8.4 | 11.1 | 17.6 | 13.0 | 15.3 | 17.6 | 55\% | 38\% | - |
| Net financials | 0.0 | 0.0 | -0.4 | -0.4 | -0.4 | -0.4 | - | - | - |
| PTP | 8.4 | 11.1 | 10.8 | 12.6 | 14.9 | 17.2 | $n m f$ | 34\% | - |
| Taxes | -0.8 | -1.1 | -1.1 | -1.3 | -2.2 | -3.8 | 57\% | 103\% | - |
| NCl | -0.6 | 0.0 | 0.0 | -0.2 | 0.5 | 1.3 | -75\% | - | - |
| Net profit to shareholders | 8.2 | 9.9 | 9.7 | 11.5 | 12.1 | 12.1 | 41\% | 22\% | - |

[^1]
## Empir Group

Q4 sales bridge


Source: $A B G$ Sundal Collier, company data

Net sales divisional breakdown, SEKm


Source: ABG Sundal Collier, company data

Net sales, SEKm


[^2]New EBIT composition in '19e, SEKm


Source: $A B G$ Sundal Collier, company data

EBT, SEKm, and EBT margin


Source: ABG Sundal Collier, company data

Interim breakdown of forecasts

| SEKm | Q1'18 | Q2'18 | Q3'18 | Q4'18 | Q1'19e | Q2'19e | Q3'19e | Q4'19e | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 61.3 | 72.8 | 56.0 | 74.4 | 79.2 | 80.2 | 66.3 | 84.5 | 156.5 | 218.8 | 264.4 | 310.3 | 317.5 | 324.2 |
| Opex | -58.3 | -77.2 | -55.9 | -75.5 | -74.7 | -76.9 | -63.2 | -79.5 | -159.7 | -215.3 | -266.9 | -294.3 | -296.5 | -300.8 |
| Capitalized development costs | 0.0 | 0.7 | 0.6 | 2.9 | 0.7 | 0.7 | 0.7 | 0.7 | 0.0 | 2.7 | 4.2 | 3.0 | 0.0 | 0.0 |
| EO items | -0.7 | -5.1 | -0.2 | -1.5 | 0.0 | 0.0 | 0.0 | 0.0 | -2.1 | 2.6 | -7.5 | 0.0 | 0.0 | 0.0 |
| Adj EBTTDA | 3.7 | 1.7 | 2.2 | 3.6 | 5.3 | 4.1 | 3.8 | 5.8 | -0.5 | 4.7 | 11.2 | 19.0 | 21.4 | 23.7 |
| D\&A | -0.7 | -1.6 | -1.4 | -1.5 | -1.5 | -1.5 | -1.5 | -1.5 | -1.0 | -2.3 | -5.1 | -6.0 | -6.1 | -6.1 |
| Adj EBIT | 3.0 | 0.2 | 0.9 | 2.1 | 3.8 | 2.6 | 2.3 | 4.3 | -1.5 | 2.4 | 6.2 | 13.0 | 15.3 | 17.6 |
| Net financials | 0.3 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.1 | -0.8 | 0.0 | 0.0 | -0.4 | -0.4 | -0.4 |
| PTP | 2.6 | -5.0 | 0.6 | 0.5 | 3.7 | 2.5 | 2.2 | 4.2 | -6.6 | 5.0 | -1.4 | 12.6 | 14.9 | 17.2 |
| Taxes | 0.0 | 0.0 | 0.0 | -0.6 | -0.4 | -0.3 | -0.2 | -0.4 | 0.7 | -0.4 | -0.6 | -1.3 | -2.2 | -3.8 |
| NCl | 0.0 | -0.7 | 0.1 | -0.2 | 0.0 | 0.0 | 0.0 | 0.0 | -0.6 | 0.0 | -0.3 | -0.2 | 0.5 | 1.3 |
| Net profit (to shareholders) | 2.6 | -4.4 | 0.5 | 0.2 | 3.3 | 2.3 | 2.0 | 3.8 | -3.1 | 4.6 | -1.7 | 11.5 | 12.1 | 12.1 |
| EPS | 0.76 | -1.25 | 0.13 | 0.04 | 0.73 | 0.51 | 0.45 | 0.84 | -0.08 | 0.07 | -0.38 | 2.53 | 2.68 | 2.67 |
| DPS |  |  |  |  |  |  |  |  | 0.00 | 0.00 | 0.00 | 0.83 | 0.87 | 0.87 |
| Sales grow th q-o-q | -12.6\% | 18.7\% | -23.1\% | 32.9\% | 6.5\% | 1.3\% | -17.4\% | 27.6\% |  |  |  |  |  |  |
| Sales grow th $\mathrm{y}-0-\mathrm{y}$ | 30.4\% | 41.9\% | 11.1\% | 6.0\% | 29.3\% | 10.3\% | 18.4\% | 13.7\% | 114.0\% | 39.8\% | 20.7\% | 17.5\% | 2.3\% | 2.1\% |
| Adj EBTDA margin | 6.0\% | 2.4\% | 4.0\% | 4.8\% | 6.6\% | 5.1\% | 5.7\% | 6.9\% | -0.3\% | 2.2\% | 4.2\% | 6.1\% | 6.7\% | 7.3\% |
| Adj EBT margin | 4.9\% | 0.2\% | 1.6\% | 2.8\% | 4.7\% | 3.3\% | 3.5\% | 5.1\% | -1.0\% | 1.1\% | 2.3\% | 4.2\% | 4.8\% | 5.4\% |
| Division sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Solve | 56.3 | 57.8 | 43.1 | 57.8 | 55.1 | 56.7 | 42.2 | 56.6 | 144.5 | 209.7 | 214.9 | 210.6 | 208.5 | 206.4 |
| Serve | 7.4 | 6.7 | 7.0 | 10.3 | 16.8 | 16.0 | 16.3 | 19.9 | 1.9 | 21.7 | 31.4 | 68.9 | 73.7 | 78.9 |
| Apply | 0.0 | 9.6 | 10.4 | 10.7 | 10.8 | 11.0 | 10.9 | 11.2 | 20.8 | 3.7 | 30.8 | 43.9 | 48.3 | 51.7 |
| Group | 4.0 | 4.1 | 4.3 | 4.3 | 4.0 | 4.1 | 4.3 | 4.4 | 4.8 | 15.5 | 16.7 | 16.8 | 17.0 | 17.2 |
| Division EBIT margins |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Solve | 4.4\% | 1.7\% | -1.9\% | 5.2\% | 4.0\% | 2.5\% | 2.5\% | 4.0\% | -0.9\% | 1.8\% | 2.6\% | 3.3\% | 3.5\% | 3.5\% |
| Serve | 17.3\% | 5.9\% | 11.0\% | 6.5\% | 15.0\% | 13.5\% | 13.5\% | 15.5\% | 44.2\% | 7.8\% | 9.9\% | 14.4\% | 15.5\% | 15.5\% |
| Apply | nmf | -14.8\% | 0.4\% | -1.9\% | -3.0\% | -3.0\% | -3.0\% | -3.0\% | -0.8\% | -71.7\% | -6.4\% | -3.0\% | 0.0\% | 3.0\% |
| Group | -25.8\% | -28.7\% | -11.1\% | -39.4\% | -20.0\% | -20.0\% | -20.0\% | -20.0\% | -63.1\% | -14.5\% | -26.3\% | -20.0\% | -20.0\% | -20.0\% |

Source: ABG Sundal Collier, company data

| Income Statement (SEKm) | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019e | Q2 2019e | Q3 2019e | Q4 2019e |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 61 | 73 | 56 | 74 | 79 | 80 | 66 | 85 |
| COGS | -14 | -21 | -16 | -22 | -19 | -19 | -16 | -21 |
| Gross profit | 48 | 51 | 40 | 53 | 60 | 61 | 50 | 64 |
| Other operating items | -44 | -55 | -38 | -51 | -55 | -57 | -46 | -58 |
| EBITDA | 3 | -3 | 2 | 2 | 5 | 4 | 4 | 6 |
| Depreciation on tangibles | -1 | -2 | -1 | -1 | -2 | -2 | -2 | -2 |
| Depreciation on intangibles | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EBITA | 2 | -5 | 1 | 1 | 4 | 3 | 2 | 4 |
| Goodwill impairment charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other impairment and amortisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EBIT | 2 | -5 | 1 | 1 | 4 | 3 | 2 | 4 |
| Interest Net | 0 | -0 | -0 | -0 | -0 | -0 | -0 | -0 |
| Other financial items | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Associated income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other EO items | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Pretax profit | 3 | -5 | 1 | 1 | 4 | 3 | 2 | 4 |
| Tax | -0 | 0 | 0 | -1 | -0 | -0 | -0 | -0 |
| Net profit | 3 | -5 | 1 | -0 | 3 | 2 | 2 | 4 |
| Minority interest | 0 | 1 | -0 | 0 | 0 | 0 | 0 | 0 |
| Net profit discontinued | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net profit to shareholders | 3 | -4 | 1 | 0 | 3 | 2 | 2 | 4 |
| EPS | 0.76 | -1.25 | 0.13 | 0.04 | 0.73 | 0.51 | 0.45 | 0.84 |
| EPS Adj | 0.76 | -1.25 | 0.13 | 0.04 | 0.73 | 0.51 | 0.45 | 0.84 |
| Total extraordinary items after tax | -1 | -5 | -0 | -2 | 0 | 0 | 0 | 0 |
| Tax rate (\%) | 0.1 | 0 | 0 | 118.1 | 10.0 | 10.0 | 10.0 | 10.0 |
| Gross margin (\%) | 77.5 | 70.5 | 70.9 | 70.8 | 75.6 | 76.0 | 75.3 | 75.3 |
| EBITDA margin (\%) | 4.9 | -4.7 | 3.6 | 2.8 | 6.6 | 5.1 | 5.7 | 6.9 |
| EBITA margin (\%) | 3.8 | -6.8 | 1.2 | 0.8 | 4.7 | 3.3 | 3.5 | 5.1 |
| EBIT margin (\%) | 3.8 | -6.8 | 1.2 | 0.8 | 4.7 | 3.3 | 3.5 | 5.1 |
| Pretax margin (\%) | 4.2 | -6.9 | 1.1 | 0.7 | 4.6 | 3.1 | 3.3 | 5.0 |
| Net margin (\%) | 4.2 | -6.9 | 1.1 | -0.1 | 4.2 | 2.8 | 3.0 | 4.5 |
| Growth rates Y/Y | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019e | Q2 2019e | Q3 2019e | Q4 2019e |
| Sales growth (\%) | 30.4 | 41.9 | 11.1 | 6.0 | 29.3 | 10.3 | 18.4 | 13.7 |
| EBITDA growth (\%) | 139.3 | -chg | +chg | -76.6 | 75.2 | +chg | 86.8 | 181.5 |
| EBIT growth (\%) | 138.3 | -chg | +chg | -92.4 | 62.9 | +chg | 240.2 | 601.0 |
| Net profit growth (\%) | 190.6 | -chg | +chg | -chg | 28.8 | +chg | 228.9 | +chg |
| EPS growth (\%) | 190.6 | -chg | +chg | -chg | 28.8 | +chg | 228.9 | +chg |
| Adj earnings numbers | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019e | Q2 2019e | Q3 2019e | Q4 2019e |
| EBITDA Adj | 4 | 2 | 2 | 4 | 5 | 4 | 4 | 6 |
| EBITDA Adj margin (\%) | 6.0 | 2.4 | 4.0 | 4.8 | 6.6 | 5.1 | 5.7 | 6.9 |
| EBITA Adj | 3 | 0 | 1 | 2 | 4 | 3 | 2 | 4 |
| EBITA Adj margin (\%) | 4.9 | 0.2 | 1.6 | 2.8 | 4.7 | 3.3 | 3.5 | 5.1 |
| EBIT Adj | 3 | 0 | 1 | 2 | 4 | 3 | 2 | 4 |
| EBIT Adj margin (\%) | 4.9 | 0.2 | 1.6 | 2.8 | 4.7 | 3.3 | 3.5 | 5.1 |
| Pretax profit Adj | 3 | 0 | 1 | 2 | 4 | 3 | 2 | 4 |
| Net profit Adj | 3 | 0 | 1 | 1 | 3 | 2 | 2 | 4 |
| Net profit to shareholders Adj | 3 | 1 | 1 | 2 | 3 | 2 | 2 | 4 |
| Net Adj margin (\%) | 5.3 | 0.1 | 1.4 | 1.9 | 4.2 | 2.8 | 3.0 | 4.5 |

[^3]| Income Statement (SEKM) | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 0 | 0 | 52 | 73 | 156 | 219 | 264 | 310 | 318 | 324 |
| COGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross profit | 0 | 0 | 52 | 73 | 156 | 219 | 264 | 310 | 318 | 324 |
| Other operating items | 0 | 0 | -53 | -76 | -159 | -211 | -260 | -291 | -296 | -300 |
| EBITDA | 0 | 0 | -1 | -3 | -3 | 7 | 4 | 19 | 21 | 24 |
| Depreciation on tangibles | 0 | 0 | -0 | -0 | -1 | -2 | -5 | -6 | -6 | -6 |
| Depreciation on intangibles | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EBITA | 0 | 0 | -1 | -3 | -4 | 5 | -1 | 13 | 15 | 18 |
| Goodwill impairment charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other impairment and amortisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EBIT | 0 | 0 | -1 | -3 | -4 | 5 | -1 | 13 | 15 | 18 |
| Interest Net | 0 | 0 | 0 | -0 | -1 | 0 | 0 | -0 | -0 | -0 |
| Other financial items | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Associated income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other EO items | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Pretax profit | 0 | 0 | -1 | -3 | -4 | 5 | -1 | 13 | 15 | 17 |
| Tax | 0 | 0 | 0 | -0 | 1 | -0 | -1 | -1 | -2 | -4 |
| Net profit | 0 | 0 | -1 | -3 | -4 | 5 | -2 | 11 | 13 | 13 |
| Minority interest | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | -1 | -1 |
| Net profit discontinued | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net profit to shareholders | 0 | 0 | -1 | -3 | -3 | 5 | -2 | 11 | 12 | 12 |
| EPS | 0 | 0 | -3.50 | -4.64 | -1.53 | 1.38 | -0.44 | 2.53 | 2.68 | 2.67 |
| EPS Adj | 0 | 0 | -3.50 | -1.52 | -0.48 | 0.60 | 1.55 | 2.53 | 2.68 | 2.67 |
| Total extraordinary items after tax | 0 | 0 | 0 | -2 | -2 | 3 | -8 | 0 | 0 | 0 |
| Tax rate (\%) | ns | ns | 4.2 | 2.0 | 16.8 | 8.3 | 44.0 | 10.0 | 15.0 | 22.0 |
| Gross margin (\%) | $n m$ | $n m$ | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| EBITDA margin (\%) | $n m$ | $n m$ | -2.1 | -3.8 | -1.7 | 3.4 | 1.4 | 6.1 | 6.7 | 7.3 |
| EBITA margin (\%) | $n m$ | $n m$ | -2.9 | -4.2 | -2.3 | 2.3 | -0.5 | 4.2 | 4.8 | 5.4 |
| EBIT margin (\%) | $n m$ | $n m$ | -2.9 | -4.2 | -2.3 | 2.3 | -0.5 | 4.2 | 4.8 | 5.4 |
| Pretax margin (\%) | $n m$ | $n m$ | -2.9 | -4.3 | -2.8 | 2.3 | -0.5 | 4.1 | 4.7 | 5.3 |
| Net margin (\%) | $n m$ | nm | -2.7 | -4.4 | -2.4 | 2.1 | -0.7 | 3.7 | 4.0 | 4.1 |
| Growth rates Y/Y | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| Sales growth (\%) | na | na | na | 42.0 | 114.0 | 39.8 | 20.7 | 17.5 | 2.3 | 2.1 |
| EBITDA growth (\%) | na | na | high | -156.5 | 3.7 | 375.1 | -49.4 | 411.6 | 12.5 | 10.9 |
| EBIT growth (\%) | na | na | high | -104.2 | -19.0 | 239.3 | -126.8 | 1,061.2 | 17.8 | 14.8 |
| Net profit growth (\%) | na | na | high | -129.8 | -14.0 | 225.7 | -142.0 | 682.1 | 11.8 | 5.7 |
| EPS growth (\%) | na | na | high | -32.5 | 67.1 | 190.6 | -132.0 | 671.8 | 5.6 | -0.4 |
| Profitability | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| ROE (\%) | nm | nm | -20.0 | -12.5 | -7.1 | 5.5 | -1.4 | 8.3 | 8.2 | 7.7 |
| ROE Adj (\%) | $n m$ | $n m$ | -20.0 | -4.1 | -2.3 | 2.4 | 4.8 | 8.3 | 8.2 | 7.7 |
| ROCE (\%) | $n m$ | $n m$ | -47.5 | -16.2 | -10.0 | 7.4 | -1.2 | 9.5 | 10.8 | 12.0 |
| ROCE Adj(\%) | $n m$ | $n m$ | -47.5 | -6.9 | -4.1 | 3.6 | 5.3 | 9.5 | 10.8 | 12.0 |
| ROIC (\%) | na | na | -45.7 | -16.6 | -9.0 | 7.7 | -1.9 | 9.0 | 9.5 | 9.7 |
| ROIC Adj (\%) | na | na | -45.7 | -7.1 | -3.7 | 3.7 | 8.4 | 9.0 | 9.5 | 9.7 |
| Adj earnings numbers | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| EBITDA Adj | 0 | 0 | -1 | -1 | -1 | 5 | 11 | 19 | 21 | 24 |
| EBITDA Adj margin (\%) | $n m$ | $n m$ | -2.1 | -1.4 | -0.3 | 2.2 | 4.2 | 6.1 | 6.7 | 7.3 |
| EBITA Adj | 0 | 0 | -1 | -1 | -1 | 2 | 6 | 13 | 15 | 18 |
| EBITA Adj margin (\%) | $n m$ | $n m$ | -2.9 | -1.8 | -1.0 | 1.1 | 2.3 | 4.2 | 4.8 | 5.4 |
| EBIT Adj | 0 | 0 | -1 | -1 | -1 | 2 | 6 | 13 | 15 | 18 |
| EBIT Adj margin (\%) | $n m$ | $n m$ | -2.9 | -1.8 | -1.0 | 1.1 | 2.3 | 4.2 | 4.8 | 5.4 |
| Pretax profit Adj | 0 | 0 | -1 | -1 | -2 | 2 | 6 | 13 | 15 | 17 |
| Net profit Adj | 0 | 0 | -1 | -1 | -2 | 2 | 6 | 11 | 13 | 13 |
| Net profit to shareholders Adj | 0 | 0 | -1 | -1 | -1 | 2 | 6 | 11 | 12 | 12 |
| Net Adj margin (\%) | nm | nm | -2.7 | -2.0 | -1.0 | 0.9 | 2.1 | 3.7 | 4.0 | 4.1 |

Source: ABG Sundal Collier, Company data

| Cash Flow Statement (SEKM) | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 0 | 0 | -1 | -3 | -3 | 7 | 4 | 19 | 21 | 24 |
| Net financial items | 0 | 0 | 0 | -0 | -1 | 0 | 0 | -0 | -0 | -0 |
| Paid tax | 0 | 0 | 0 | -0 | 1 | -0 | 1 | -1 | -2 | -4 |
| Non-cash items | 0 | 0 | -6 | 8 | 0 | 0 | -5 | 0 | 0 | 0 |
| Cash flow before change in WC | 0 | 0 | -7 | 5 | -3 | 7 | -1 | 17 | 19 | 19 |
| Change in WC | 0 | 0 | 5 | -5 | -5 | -6 | 12 | -7 | -5 | -3 |
| Operating cash flow | 0 | 0 | -1 | 0 | -6 | 6 | 11 | 10 | 13 | 16 |
| CAPEX tangible fixed assets | 0 | 0 | -0 | 1 | -1 | -30 | -5 | -6 | -6 | -6 |
| CAPEX intangible fixed assets | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 |
| Acquisitions and disposals | 0 | 0 | 0 | 0 | 0 | 0 | -7 | 0 | 0 | 0 |
| Free cash flow | 0 | 0 | -2 | 1 | -7 | -25 | -2 | 4 | 7 | 10 |
| Dividend paid | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -3 | -4 |
| Share issues and buybacks | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 0 | 0 | 0 |
| Other non cash items | 0 | 0 | 10 | -12 | 28 | 20 | -6 | 3 | 0 | 0 |
| Decrease in net IB debt | 0 | 0 | 8 | -11 | 21 | -4 | 3 | 7 | 4 | 6 |
| Balance Sheet (SEKm) | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| Goodwill | 0 | 0 | 0 | 0 | 29 | 66 | 111 | 111 | 111 | 111 |
| Indefinite intangible assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Definite intangible assets | 0 | 0 | 11 | 31 | 2 | 3 | 13 | 13 | 13 | 13 |
| Tangible fixed assets | 0 | 0 | 1 | 1 | 1 | 4 | 3 | 3 | 4 | 4 |
| Other fixed assets | 0 | 0 | 0 | 0 | 6 | 11 | 9 | 9 | 9 | 9 |
| Fixed assets | 0 | 0 | 11 | 32 | 37 | 84 | 136 | 136 | 137 | 137 |
| Inventories | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Receivables | 0 | 0 | 11 | 48 | 45 | 75 | 54 | 68 | 79 | 81 |
| Other current assets | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 0 | 0 |
| Cash and liquid assets | 0 | 0 | 8 | 13 | 28 | 29 | 41 | 48 | 52 | 58 |
| Total assets | 0 | 0 | 30 | 93 | 110 | 189 | 251 | 253 | 268 | 276 |
| Shareholders equity | 0 | 0 | 14 | 28 | 59 | 109 | 132 | 144 | 153 | 161 |
| Minority | 0 | 0 | 0 | 0 | 0 | 0 | 19 | 19 | 19 | 21 |
| Total equity | 0 | 0 | 14 | 28 | 59 | 109 | 151 | 163 | 172 | 182 |
| Long-term debt | 0 | 0 | 0 | 16 | 10 | 16 | 21 | 21 | 21 | 21 |
| Pension debt | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Convertible debt | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Deferred tax | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 |
| Other long-term liabilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Short-term debt | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 4 | 4 | 4 |
| Accounts payable | 0 | 0 | 16 | 49 | 41 | 65 | 28 | 50 | 55 | 53 |
| Other current liabilities | 0 | 0 | 0 | 0 | 0 | 0 | 47 | 15 | 15 | 15 |
| Total liabilities and equity | 0 | 0 | 30 | 93 | 110 | 189 | 251 | 253 | 268 | 276 |
| Net IB debt | 0 | 0 | -8 | 3 | -18 | -13 | -16 | -23 | -27 | -33 |
| Net IB debt excl. pension debt | 0 | 0 | -8 | 3 | -18 | -13 | -16 | -23 | -27 | -33 |
| Capital invested | 0 | 0 | 6 | 31 | 36 | 84 | 126 | 134 | 139 | 143 |
| Working capital | 0 | 0 | -5 | -1 | 5 | 11 | -1 | 6 | 11 | 15 |
| EV breakdown | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| Market cap. diluted (m) | na | 0 | 11 | 24 | 91 | 121 | 66 | 82 | 82 | 82 |
| Net IB debt Adj | 0 | 0 | -8 | 3 | -18 | -13 | -16 | -23 | -27 | -33 |
| Market value of minority | 0 | 0 | 0 | 0 | 0 | 0 | 19 | 19 | 19 | 21 |
| Reversal of shares and participations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Reversal of conv. debt assumed equity | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EV | na | 0 | 4 | 27 | 73 | 107 | 68 | 77 | 74 | 69 |
| Capital efficiency (\%) | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| Total assets turnover (\%) | $n m$ | $n m$ | 338.1 | 118.8 | 154.7 | 146.5 | 120.0 | 123.2 | 122.0 | 119.2 |
| Capital invested turnover (\%) | $n m$ | $n m$ | 1,647.5 | 390.8 | 468.8 | 365.6 | 251.2 | 238.8 | 232.8 | 230.0 |
| Capital employed turnover (\%) | $n m$ | $n m$ | 1,638.3 | 389.9 | 431.1 | 320.6 | 229.4 | 226.0 | 223.3 | 220.9 |
| Inventories/sales (\%) | $n m$ | $n m$ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Customer advances/sales (\%) | $n m$ | $n m$ | 0 | 0 | 0 | 0 | 5.1 | 6.4 | 4.0 | 4.0 |
| Payables/sales (\%) | $n m$ | $n m$ | 15.9 | 44.5 | 28.6 | 24.0 | 17.4 | 12.5 | 16.5 | 16.8 |
| Working capital/sales (\%) | nm | nm | -5.0 | -3.9 | 1.3 | 3.5 | 1.8 | 0.8 | 2.8 | 4.0 |
| Financial risk and debt service | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| Net debt/equity (\%) | $n m$ | $n m$ | -55.3 | 12.3 | -29.9 | -12.3 | -10.7 | -14.3 | -15.6 | -18.2 |
| Net debt/market cap (\%) | na | $n m$ | -58.5 | 19.2 | -21.2 | -9.7 | -15.9 | -30.9 | -35.8 | -44.1 |
| Equity ratio (\%) | $n m$ | $n m$ | 46.1 | 30.0 | 53.8 | 57.4 | 60.3 | 64.4 | 64.2 | 65.8 |
| Net IB debt adj./equity (\%) | $n m$ | $n m$ | -55.3 | 12.3 | -29.9 | -12.3 | -10.7 | -14.3 | -15.6 | -18.2 |
| Current ratio (\%) | $n m$ | $n m$ | 116.2 | 125.0 | 179.2 | 162.3 | 146.6 | 169.4 | 175.9 | 190.3 |
| EBITDA/net interest (\%) | na | na | -4,695.7 | -2,237.5 | -332.3 | high | high | 4,746.5 | 5,338.1 | 5,918.0 |
| Net IB debt/EBITDA (\%) | nm | nm | 719.1 | -123.8 | 660.0 | -182.3 | -437.4 | -122.1 | -125.9 | -139.9 |
| Interest cover (\%) | $n m$ | $n m$ | 6,487.0 | -2,460.4 | -451.3 | $n m$ | nm | 3,246.5 | 3,825.6 | 4,393.0 |


| Valuation and Ratios (SEKm) | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shares outstanding adj. | 0 | 0 | 0 | 1 | 2 | 3 | 4 | 4 | 4 | 4 |
| Fully diluted shares Adj | 0 | 0 | 0 | 1 | 2 | 3 | 4 | 5 | 5 | 5 |
| EPS | 0 | 0 | -3.50 | -4.64 | -1.53 | 1.38 | -0.44 | 2.53 | 2.68 | 2.67 |
| Dividend per share Adj | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.8 | 0.9 | 0.9 |
| EPS Adj | 0 | 0 | -3.50 | -1.52 | -0.48 | 0.60 | 1.55 | 2.53 | 2.68 | 2.67 |
| BVPS | 0 | 0 | 34.95 | 49.46 | 29.03 | 32.33 | 35.08 | 34.51 | 36.60 | 38.62 |
| BVPS Adj | 0 | 0 | 7.99 | -5.64 | 14.08 | 11.66 | 2.20 | 4.75 | 6.83 | 8.86 |
| Net IB debt / share | na | na | -19.3 | 6.1 | -8.7 | -4.0 | -4.3 | -5.6 | -6.5 | -7.9 |
| Share price | na | 37.62 | 28.25 | 42.53 | 44.80 | 36.00 | 17.42 | 18.03 | 18.03 | 18.03 |
| Market cap. (m) | na | 0 | 11 | 24 | 91 | 121 | 66 | 75 | 75 | 75 |
| Valuation | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| P/E | na | nm | -8.1 | -9.2 | -29.3 | 26.0 | -39.3 | 7.1 | 6.7 | 6.8 |
| EV/sales | na | nm | 0.07 | 0.37 | 0.47 | 0.49 | 0.26 | 0.25 | 0.23 | 0.21 |
| EV/EBITDA | na | nm | -3.3 | -9.9 | -27.5 | 14.6 | 18.4 | 4.1 | 3.5 | 2.9 |
| EV/EBITA | na | nm | -2.4 | -9.0 | -20.3 | 21.3 | -50.7 | 6.0 | 4.8 | 3.9 |
| EV/EBIT | na | nm | -2.4 | -9.0 | -20.3 | 21.3 | -50.7 | 6.0 | 4.8 | 3.9 |
| Dividend yield (\%) | na | 0 | 0 | 0 | 0 | 0 | 0 | 4.6 | 4.8 | 4.8 |
| FCF yield (\%) | na | 0 | -16.1 | 3.3 | -8.1 | -20.3 | -3.0 | 4.7 | 8.7 | 12.1 |
| P/BVPS | na | nm | 0.81 | 0.86 | 1.54 | 1.11 | 0.50 | 0.52 | 0.49 | 0.47 |
| P/BVPS Adj | na | nm | 3.53 | -7.54 | 3.18 | 3.09 | 7.90 | 3.80 | 2.64 | 2.04 |
| P/E Adj | na | nm | -8.1 | -27.9 | -93.1 | 59.7 | 11.3 | 7.1 | 6.7 | 6.8 |
| EV/EBITDA Adj | na | nm | -3.3 | -26.8 | -135.2 | 22.8 | 6.1 | 4.1 | 3.5 | 2.9 |
| EV/EBITA Adj | na | nm | -2.4 | -21.1 | -49.0 | 44.3 | 11.1 | 6.0 | 4.8 | 3.9 |
| EV/EBIT Adj | na | nm | -2.4 | -21.1 | -49.0 | 44.3 | 11.1 | 6.0 | 4.8 | 3.9 |
| EV/cap. employed | na | nm | 0.6 | 0.9 | 1.8 | 1.1 | 0.5 | 0.6 | 0.5 | 0.5 |
| Investment ratios | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019e | 2020e | 2021e |
| Capex/sales | nm | nm | 0.6 | -1.0 | 0.7 | 13.8 | 2.2 | 2.0 | 2.0 | 2.0 |
| Capex/depreciation | nm | nm | 80.8 | -272.8 | 113.8 | 1,317.5 | 113.3 | 103.4 | 105.0 | 106.3 |
| Capex tangibles/tangible fixed assets | nm | nm | 63.3 | -94.8 | 190.9 | 765.8 | 161.6 | 184.1 | 173.0 | 159.9 |
| Capex intangibles/definite intangibles | nm | nm | 0 | 0 | 0 | 0 | 4.7 | 0 | 0 | 0 |
| Depreciation on intangibles/definite inta | nm | nm | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Depreciation on tangibles/tangibles | nm | nm | 78.3 | 34.8 | 167.7 | 58.1 | 159.9 | 178.0 | 164.8 | 150.4 |

[^4]
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[^0]:    Source: ABG Sundal Collier, Company data

[^1]:    Source: ABG Sundal Collier, company data

[^2]:    Source: ABG Sundal Collier, company data

[^3]:    Source: ABG Sundal Collier, Company data

[^4]:    Source: ABG Sundal Collier, Company data

